



Position and Experience Confirmation

This form may be completed by typing directly into the body of the PDF document. TMA will not accept any forms directly from the applicant. Please note: This form should be completed by representatives of the client when possible, span distinct engagements, and not be authored by those who provided your Confidential Professional References.

Turnaround Management Association, 150 North Wacker Drive, Suite 1900, Chicago, Illinois 60606
p: +1 312 578 6900, f: +1 312 578 8336, e: certification@turnaround.org

Certification Candidate Name

Client Name or Industry/Location

CONFIRMATION PROVIDER

Name

Email

Company

Phone

Role in case:

- Senior Member of Turnaround Firm Client Attorney involved in case Senior Lender to client

CANDIDATE POSITION - SELECT ALL THAT APPLY

- Chief Restructuring Officer or equivalent Assignee for the Benefit of Creditors Turnaround Team Leader
 Plan Administrator or Liquidating Trustee Receiver Interim Manager Working on Turnaround
 Other (please explain): _____

CANDIDATE EXPERIENCE - SELECT ALL THAT APPLY

- Developed a written turnaround plan and obtained buy-in from client
 Developed a written turnaround plan and obtained buy-in from secured lender
 Prepared a situation analysis including a weekly cash flow, liquidation analysis, financial feasibility and staff analysis
 Served as an Interim Manager
 Oversaw implementation of the turnaround plan including cash management
 Led third party negotiations with any of the following: vendors, creditors, landlords, and/or unions
 Obtained new or restructured financing or raised equity
 Sold or liquidated an operating division or company
 Led a company through bankruptcy as the company's financial advisor or CRO

I certify that the candidate listed above held the position and had the responsibility for doing the activities indicated above.

Signature

Date

POSITION AND EXPERIENCE CONFIRMATION

Please complete the information on this page and return this entire form to TMA via email or in a sealed envelope. TMA will not disclose the contents of this certification nor distribute copies to the applicant due to the sensitive nature of its contents.